



## REGULAR MEETING BOARD OF DIRECTORS

North Bay Conference Room (Room 145)  
Sunnyvale City Hall  
456 W. Olive Avenue  
Sunnyvale, CA 94086

**MAY 14, 2026  
7:00 PM**

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### Meeting Information:

- *Board meetings are open to the public at the location shown above.*
  - *Members of the public may use the information below to join the webinar:*
    - **Webinar ID: 835 1075 6481**
    - **Passcode: 519682**
  - *Meeting also livestreamed on YouTube: <https://www.youtube.com/@citiesassoc>*
  - *More information on public comment and accessibility is given at the end of the agenda.*
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## WELCOME & CALL TO ORDER – (WALIA)

## ROLL CALL (SIRKAY)

## ORAL COMMUNICATIONS FROM THE PUBLIC ON NONAGENDIZED ITEMS

*This portion of the meeting is reserved for persons wishing to address the Board on any matter not on the agenda. State law prohibits the Board from discussing and/or acting on nonagendized items.*

## AGENDA

### 1. Consent Agenda (Action)

#### Recommendation:

Review and consider approval of minutes from April 9, 2026 Board of Directors meeting

#### Attachment:

- a. Minutes from April 9, 2026 Board of Directors meeting

### 2. President Update (Information)

Recommendation: Receive update from President Tina Walia

### 3. Emergency Preparedness, Response and Recovery (Information and Discussion)

#### Guest Speakers:

- Ken Dueker, Director of Emergency Services, City of Palo Alto
- Andrew Young, Emergency Services and Volunteer Coordinator, City of Gilroy

Recommendation: Receive presentations from two member city Emergency Services Managers.

#### Attachments:

- a. Bio: Ken Dueker, Director of Emergency Services, City of Palo Alto
- b. Bio: Andrew Young, Emergency Services and Volunteer Coordinator, City of Gilroy

### 4. Executive Director Transition Plan (Action)

#### Recommendations:

- a. Authorize the Executive Committee to commence a recruitment for interim Executive Services on behalf of the Cities Association and authorize the President to negotiate and execute an agreement for temporary services within the adopted budget, subject to the review and approval of General Counsel.
- b. Authorize the President to commence a formal recruitment process for a new Executive Director.

- c. Approve a budget adjustment to increase this year's budget for legal expenses by \$10,000 for a total of \$73, 900.

Attachment:

- a. Agenda Report: Executive Director Transition Plan

**5. Local Agency Formation Commission (LAFCO) Update (Information)**

Guest Speakers:

- Mark Turner, Mayor, City of Morgan Hill, and LAFCO Commissioner appointed by City Selection Committee
- Zach Hilton, Mayor Pro Tempore, City of Gilroy, and LAFCO Alternate Commissioner appointed by City Selection Committee

Recommendation: Receive LAFCO update from Mayor Mark Turner and Mayor Pro Tempore Zach Hilton.

Attachments:

- a. Bio: Mark Turner
- b. Bio: Zach Hilton
- c. LAFCO Information
- d. LAFCO Brochure
- e. Santa Clara County LAFCO Map

**6. Legislative Action Committee Update (Action)**

Recommendation: Receive update from Legislative Action Committee Chair Rob Moore and consider action as requested by Chair Moore

- a. AB 1821 (Pacheco): California Public Records Act: agency response time
- b. AB 2296 (Papan): Planning and zoning: housing element: regional housing needs allocation
- c. SB 1167 (Blakespear): Vehicles: electric bicycles
- d. SB 949 (Becker): Environmental protection: Natural Resources Agency: resource of statewide significance: Santa Cruz Mountains.
- e. AB 1708 (Solache): Homeless Housing, Assistance, and Prevention program: smaller jurisdictions
- f. SB 922 (Laird): Vehicles: local agency charges: use of streets or highways.
- g. AB 2385 (Petrie-Norris): Local reconstruction agencies.

**7. Santa Clara County Update (Information)**

Recommendation: Receive update from SCC Dir. of Civic & Community Engagement Steve Preminger

**8. Santa Clara County City Managers Association Update (Information)**

Recommendation: Receive update from Saratoga Acting City Manager Leslie Arroyo

**9. Executive Director Update (Information)**

Recommendation: Receive update from Executive Director Shali Sirkay

**10. Joys and Challenges (Information)**

Recommendation: Share joys and challenges with the group

**INFORMATION ITEMS:**

1. Letter of support for AB 1761 (Rogers)
2. Letter of support for AB 2517 (Calderon)
3. Letter of support for SB 1159 (Cabaldon)
4. Santa Clara County Planning Collaborative Update

**ADJOURN (WALIA)**

## PUBLIC PARTICIPATION OPTIONS

### Online Participation:

Members of the public may also attend online. However, the Cities Association of Santa Clara County cannot guarantee uninterrupted access to online technology. Technical difficulties may occur from time to time. The meeting will continue even if technical difficulties prevent online participation.

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1. Email comments to [shali@citiesassociation.org](mailto:shali@citiesassociation.org)
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3. Provide oral public comments virtually during the meeting
  - When the President/Chair announces the item on which you wish to speak, click the “raise hand” feature in Zoom. Speakers will be notified shortly before they are called to speak.
  - When called to speak, please limit your comments to the time allotted (up to 3 minutes, at the discretion of the Chair).
  - Phone participants:
    - \*6 - Toggle mute/unmute
    - \*9 - Raise hand

## ACCESSIBILITY

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## REGULAR MEETING BOARD OF DIRECTORS

North Bay Conference Room (Room 145)  
Sunnyvale City Hall  
456 W. Olive Avenue  
Sunnyvale, CA 94086

**APRIL 9, 2026  
7:00 PM**

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### AGENDA IN BLACK/**MINUTES IN RED**

#### Meeting Information:

- *Board meetings are open to the public at the location shown above.*
- *Members of the public may use the information below to join the webinar:*
  - **Webinar ID: 835 1075 6481**
  - **Passcode: 519682**
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Councilmember Ellen Kamei will attend via teleconference from Lobby, Courtyard by Marriott Paso Robles 120 S Vine St, Paso Robles, CA 93446, United States. This teleconference location is open to the public and any member of the public may address the Board of Directors members from the teleconference location.

## WELCOME & CALL TO ORDER – (WALIA)

Meeting called to order at 7:00 PM

## ROLL CALL (SIRKAY)

### Board Members Present (14):

|                 |                                   |
|-----------------|-----------------------------------|
| Campbell        | Anne Bybee                        |
| Cupertino       | Liang Chao                        |
| Gilroy          | Kelly Ramirez (left 8:57 PM)      |
| Los Altos       | Sally Meadows                     |
| Los Altos Hills | Rajiv Bhateja                     |
| Los Gatos       | Rob Moore                         |
| Monte Sereno    | Ken Toren                         |
| Morgan Hill     | Mark Turner (left 8:57 PM)        |
| Mountain View   | Ellen Kamei                       |
| Palo Alto       | Vicki Veenker                     |
| San Jose        | Rosemary Kamei (arrived 7:05 PM)  |
| Santa Clara     | Kelly Cox (left prior to 8:15 PM) |
| Saratoga        | Tina Walia                        |
| Sunnyvale       | Larry Klein                       |

### Board Members Absent: (1)

|          |                |
|----------|----------------|
| Milpitas | Carmen Montano |
|----------|----------------|

### Also Present (3):

|               |                                                |
|---------------|------------------------------------------------|
| Leslie Arroyo | Acting City Manager, Saratoga                  |
| Jannie Quinn  | CASCC Co-Legal Counsel, Renne Public Law Group |
| Shali Sirkay  | Executive Director                             |

### Members of the Public Present (3):

|                 |                                                                      |
|-----------------|----------------------------------------------------------------------|
| Tom Chin        | Deputy Dir, Emergency Management, SCC Office of Emergency Management |
| Dana Reed       | Dir, Emergency Management, SCC Office of Emergency Management        |
| Victoria Ketell | Staff, City of Sunnyvale                                             |

## ORAL COMMUNICATIONS FROM THE PUBLIC ON NONAGENDIZED ITEMS

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None

## AGENDA

### 1. Consent Agenda (Action)

Recommendation:

Review and consider approval of minutes from March 12, 2026 Board of Directors meeting.

Attachment:

- a. Minutes from March 12, 2026 Board of Directors meeting

Motion to *approve the minutes of the March 12, 2026 as presented*

By Turner

Second by Bybee

AYES: 13

NAYS: 0

ABSENTIONS: 0

ABSENT: 2 (R. Kamei, Montano)

Motion passes 13-0-0-2

**2. President Update (Information)**

Recommendation: Receive update from President Tina Walia.

**3. Emergency Preparedness, Response and Recovery (Information and Discussion)**

Guest Speakers:

- Dana Reed, Director of Emergency Management, Santa Clara County Office of Emergency Management
- Tom Chin, Deputy Director of Emergency Management, Santa Clara County Office of Emergency Management

Recommendation: Receive presentation from Dana Reed and Tom Chin.

Attachments:

- a. Bio: Dana Reed  
b. Bio: Tom Chin

**4. Fiscal Year 2025-26 Potential Budget Adjustment (Action)**

Recommendation: Receive update from Executive Director Shali Sirkay on June 11, 2026 Summer Membership Event expenses and consider increasing event budget from \$3000 to \$6000.

Attachment:

- a. Agenda Report: Fiscal Year 2025-26 Potential Budget Adjustment

Motion to *increase the budget for the June 11, 2026 Summer Membership event by \$3000 for a total budget of \$6000*

By Bhateja

Second by Turner

AYES: 13

NAYS: 0

ABSENTIONS: 0

ABSENT: 1 (Cox, Montano)

Motion passes 13-0-0-2

**5. Cities Association Fiscal Year 2026-2027 Budget (Action)**

Recommendation: Review and consider approval of the proposed Cities Association budget for fiscal year 2026-2027.

Attachment:

- a. Agenda Report: Proposed Cities Association Fiscal Year 2026-2027 Budget

*Motion to approve the Fiscal Year 2026-2027 Budget with the correction of amending the Sunnyvale room rental rate to \$80/hour*

By Turner

Second by Ramirez

AYES: 13

NAYS: 0

ABSENTIONS: 0

ABSENT: 1 (Cox, Montano)

Motion passes 13-0-0-2

**6. Vacancy on Cities Association Executive Committee: Second Vice President/Legislative Action**

**Committee Chair**

Recommendation: Receive update on vacancy from President Tina Walia and Co-Legal Counsel Jannie Quinn and

- a. Determine whether to fill the vacant position of Second Vice-President/Legislative Action Committee Chair for the unexpired portion of the term.
- b. Determine the electoral process for the vacant position of Second Vice-President/Legislative Action Committee Chair.
- c. Elect a new Second Vice-President/Legislative Action Committee Chair.

Attachments:

- a. Agenda Report: Consider Process to Fill Vacant Position of Second Vice-President and Potential Election of Second Vice-President
- b. Letters of Interest
- c. Public Comment Received

*Motion to move forward with filling the vacant position of Second Vice-President/Legislative Action Committee Chair for the unexpired portion of the term tonight, April 9, 2026 and vote on a candidate tonight to fill this position*

By R. Kamei

Second by E. Kamei

AYES: 13

NAYS: 0

ABSENTIONS: 0

ABSENT: 1 (Cox, Montano)

Motion passes 13-0-0-2

Upon passage of the above motion, the process to fill the vacancy of the Second Vice President/Chair of the Legislative Action Committee commenced. Letters of interest were received from Councilmember Terry Hines (Campbell), Mayor Rob Moore (Los Gatos) and Mayor Mark Turner (Morgan Hill) prior to the Board meeting. There were no nominations from the floor. Therefore the three candidates under consideration were Councilmember Terry Hines (Campbell), Mayor Rob Moore (Los Gatos) and Mayor Mark Turner (Morgan Hill). There was no public comment on this agenda item.

A minimum of seven votes were needed to be elected as Second Vice President/Chair of the Legislative Action Committee. Votes were cast as follows:

|                 |        |
|-----------------|--------|
| Campbell        | Hines  |
| Cupertino       | Turner |
| Gilroy          | Turner |
| Los Altos       | Moore  |
| Los Altos Hills | Turner |
| Los Gatos       | Moore  |
| Monte Sereno    | Moore  |

|               |        |
|---------------|--------|
| Morgan Hill   | Turner |
| Mountain View | Moore  |
| Palo Alto     | Moore  |
| San Jose      | Moore  |
| Saratoga      | Moore  |
| Sunnyvale     | Turner |

With seven votes, Mayor Rob Moore was elected as Second Vice President/Chair of the Legislative Action Committee to fill out the remainder of the current term.

## 7. Legislative Action Committee Update (Action)

Recommendation: Receive update from President Tina Walia and consider action as requested by the Legislative Action Committee on the following bills:

- a. SB 1013 (Cervantes): Automated license plate recognition systems
- b. SB 1159 (Cabaldon): Artificial intelligence: transparency and governance
- c. AB 1761 (Rogers): Electricity: calculation methodology: data disclosure
- d. AB 2517 (Calderon): Fire safety: fire hazard severity zones
- e. SB 894 (Allen): Wildfire resiliency: financial assistance
- f. SB 899 (Grove): Fire prevention: Wildfire and Forest Resilience Task Force: wildfire smoke
- g. SB 949 (Becker): Environmental protection: Natural Resources Agency: resource of statewide

### Attachments:

Supporting documentation for the bills listed above as follows:

- a. SB 1013 (Cervantes): Bill summary
- b. SB 1159 (Cabaldon): Bill summary and CalCities\* letter of support
- c. AB 1761 (Rogers): Bill summary and CalCities\* letter of support
- d. AB 2517 (Calderon): Bill summary, CalCities\* letter of support, and CalCities Action Alert
- e. SB 894 (Allen): Bill summary
- f. SB 899 (Grove): Bill summary and sample letter of support
- g. SB 949 (Becker): Bill summary

\*"CalCities" refers to the League of California Cities

Motion to support SB 1159 (Cabaldon)

By Toren

Second by Veenker

AYES: 9

NAYS: 0

ABSECTIONS: 2 (Bybee, Meadows)

ABSENT: 4 (Cox, Montano, Ramirez, Turner)

Motion passes 9-0-2-4

Motion to support AB 1761 (Rogers)

By Klein

Second by Bhateja

AYES: 10

NAYS: 0

ABSECTIONS: 1 (Meadows)

ABSENT: 4 (Cox, Montano, Ramirez, Turner)

Motion passes 10-0-1-4

Motion to support AB 2517 (Calderon)

By Klein

Second by Moore

AYES: 8

NAYS: 0

ABSECTIONS: 3 (Bhateja, Chao, Meadows)

ABSENT: 4 (Cox, Montano, Ramirez, Turner)

Motion passes 8-0-3-4

**8. Santa Clara County Update (Information)**

Recommendation: Receive update from SCC Dir. of Civic & Community Engagement Steve Preminger.

**9. Santa Clara County City Managers Association Update (Information)**

Recommendation: Receive update from Acting City Manager Leslie Arroyo.

**10. Executive Director Update (Information)**

Recommendation: Receive update from Executive Director Shali Sirkay.

## 11. Joys and Challenges (Information)

Recommendation: Share joys and challenges with the group.

### ADJOURN (WALIA)

Meeting adjourned at 9:10 PM

Respectfully submitted on May 14, 2026,



Vaishali Sirkay

Executive Director

Cities Association of Santa Clara County

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CITY OF  
**PALO  
ALTO**

## OFFICE OF EMERGENCY SERVICES

275 Forest Avenue  
Palo Alto, CA 94301  
650.617.3197



### Biography of OES Chief Ken Dueker

OES Chief Kenneth Dueker, J.D., is the Director of Emergency Services for the City of Palo Alto and has held that position since 2011.

Chief Dueker joined the Palo Alto Police Department in the 1990s as a Reserve Officer and, later, worked full-time. He served in the Field Services Division (Patrol) as well as the Investigative Services Division (Detectives) in general law enforcement as well as special projects, later, reporting directly to the City Manager and to the Police Chief.

Chief Dueker previously was a corporate emergency planner for the Atlantic Richfield Company (ARCO) where he developed life safety and disaster recovery contingency plans for the protection of company personnel and facilities. These plans and programs were tested and validated during the Northridge Earthquake of 1994.

Chief Dueker is also the founder of PowerFlare Corporation, a maker of environmentally friendly, rugged LED lighting and signal products for public safety and rescue.

Chief Dueker completed graduate school at Harvard University where he earned a doctorate in law (J.D.) from Harvard Law School. He holds an undergraduate degree, *cum laude*, from Pomona College (Claremont Colleges). He is also a member of Phi Beta Kappa.



Learn more about the Office of Emergency Services (OES): [www.cityofpaloalto.org/oes](http://www.cityofpaloalto.org/oes)



CityOfPaloAlto.org

## **Andrew Young Bio**

Andrew Young has served as the Emergency Services and Volunteer Coordinator for the City of Gilroy since 2021. He oversees the City's Office of Emergency Management, supporting planning, training, response coordination, volunteer programs, and resilience efforts. He also serves in a leadership role with the Santa Clara County Emergency Managers Association, helping advance regional collaboration and preparedness. He holds a bachelor's degree in emergency management from Idaho State University and has earned the Certified Emergency Manager (CEM) credential through the International Association of Emergency Managers.



Agenda Item No: 4

Meeting Date: May 14, 2026

## **Agenda Report Regarding Executive Director Transition Plan**

**To: BOARD OF DIRECTORS**

**Prepared by: Tina Walia, Board President**

**SUBJECT: Executive Director Transition Plan**

### **RECOMMENDATION:**

1. Authorize the Executive Committee to commence a recruitment for interim Executive Services on behalf of the Cities Association and authorize the President to negotiate and execute an agreement for temporary services within the adopted budget, subject to the review and approval of General Counsel.
2. Authorize the President to commence a formal recruitment process for a new Executive Director.
3. Approve a budget adjustment to increase this year's budget for legal expenses by \$10,000 for a total of \$73, 900.

### **BACKGROUND AND ANALYSIS:**

The current agreement for Executive Director services will expire on June 30, 2026. Executive Director Vaishali Sirkay has informed the board that she has decided not to renew her contract with the Cities Association for the upcoming fiscal year but has graciously agreed to assist as the organization transitions to a new Executive Director.

The Cities Association will commence a recruitment for an independent contractor to provide Executive Director services as soon as practically possible. As it takes time to conduct a recruitment process, it is anticipated there may be a gap between the departure of Ms. Sirkay and the board's selection of a new Executive Director and approval of a professional services agreement. During this time, the Executive Committee and Board will continue to require assistance with the Executive Committee and Board meetings, day to day operations such as processing invoices, monitoring the bank accounts of the Association, oversight of the planning collaborative agreement, the dues collection process, the annual audit and attendance at the City Managers Association meetings. In addition, the website project and implementation of the records retention policy are also underway.

For this reason, the Executive Committee will conduct two recruitments in parallel. The first for short-term services and a more comprehensive recruitment for a new Executive Director. The Board's authorization is sought to enter into a contract for executive services on an interim basis until the recruitment process is completed. Upon a successful recruitment, the Executive Committee will present at least one candidate to the Board for their consideration and approval and a proposed professional services agreement. It may also be helpful for the interim service provider to assist the new Executive Director in the transition.

### **Formal Recruitment for Executive Director Services**

The Joint Powers Agency Agreement for the Cities Association of Santa Clara County ("JPA") requires the Board to contract with a consultant or independent contractor to fulfill the duties of an Executive Director. The duties specifically include:

- Managing the affairs of the Cities Association, subject to the general supervision and policy direction of the Board and the Executive Committee
- Overseeing the day-to-day activities of the Cities Association;
- Selecting and managing the activities of all consultants and independent contractors of the Cities Association;
- Responsibility for required filings by the Cities Association with the State of California;
- Preparing or delegating the preparation of all meeting notices, minutes and required documentation of the Cities Association;
- Preparing and proposing an annual budget;
- Preparing reports and recommendations for consideration by the Executive Committee or Board;
- Responsibility for billing and annual collection of dues;
- Maintaining the records of the Cities Association;
- Assisting local agencies in the preparation, filing and expedition of applications for participation in financing programs of the Cities Association;
- Paying all invoices, taxes and amounts due;
- Performing other duties as are assigned by the Board and Executive Committee.

The first step in the formal recruitment will be the preparation of a job description. The job description will be drafted based on the duties set forth in the JPA and finalized by the Executive Committee at its next meeting on May 28, 2026.

The opening will be posted on the Cities Association's website, and a recruitment packet will also be distributed to the Board and City Managers. The Executive Committee will determine additional posting locations for the job opening and the timeline for the application process, screen the

applications, conduct the initial interviews, and prepare a recommendation for the board. The Board's suggestions about posting locations are welcome. It is also anticipated that the Executive Committee will undertake an informal salary survey for Executive Director services.

The Executive Committee will begin the recruitment process and return to the Board with an update at the August Board meeting. The Executive Committee can also provide updates on the status of the two recruitments to the Board over the summer.

### **LEGAL EXPENSES**

The Fiscal Year 2025-26 budget allocated \$63,900 for legal expenses. As of the end of April, the legal expenses for this budget year reached \$61,000. The Cities Association faced a number of unusual and unanticipated legal issues this year requiring the use of legal counsel in addition to the normal meeting-related advice and counsel. Two months remain in this fiscal year, and the organization now finds itself in a time of transition as it begins a search for a new Executive Director. For these reasons, a budget increase of \$10,000 is being requested to bring the allocation to \$73,900 for legal services for this fiscal year. This increase will ensure legal services are available through June of this year to support the Executive Committee, assist with the recruitment process and any related legal issues, transition to a new Executive Director, and commence the implementation of the records retention policy prior to the departure of the current Executive Director.

### **CONCLUSION:**

The services of an Executive Director are critical for the day-to-day operations of the Cities Association. It is imperative to commence the recruitment process for a new Executive Director and contract for services on an interim basis until the formal recruitment process and be completed. The support of legal counsel will be needed during this process.

### **FISCAL IMPACT:**

The Board previously approved an annual budget item for Executive Director services, and the cost of any interim services can be covered within the budgeted amount for the remainder of this fiscal year and if necessary, into the next year. There are sufficient remaining funds in this year's budget to cover the legal expenses.

### **RECOMMENDATIONS:**

1. Authorize the Executive Committee to commence a recruitment for interim Executive Services on behalf of the Cities Association and authorize the President to negotiate and execute an agreement for temporary services within the adopted budget, subject to the review and approval of General Counsel.

2. Authorize the Executive Committee to commence a formal recruitment for a new Executive Director.
3. Approve a budget adjustment to increase this year's budget for legal expenses by \$10,000 for a total of \$73, 900.

## **Mark Turner Bio**

Mark is the Mayor of Morgan Hill and was first elected in 2022. He serves on various boards and committees including the VTA Board, Mobility Partnership, and Santa Clara County Library District. As Mayor, Mark has introduced several key initiatives such as a Literacy Initiative called READ 20, to improve 3rd grade reading proficiency, a Workforce Development Initiative designed to create vocational pathway options for the emerging workforce, and the Healthy Morgan Hill Initiative designed to improve the health and well-being of community members. In his spare time, Mark is a fundraising auctioneer and has helped raise more than \$10 million for non-profit organizations, including more than \$1 million for non-profit organizations in Morgan Hill since becoming mayor.

## **Gilroy Council Member Zach Hilton Bio-**

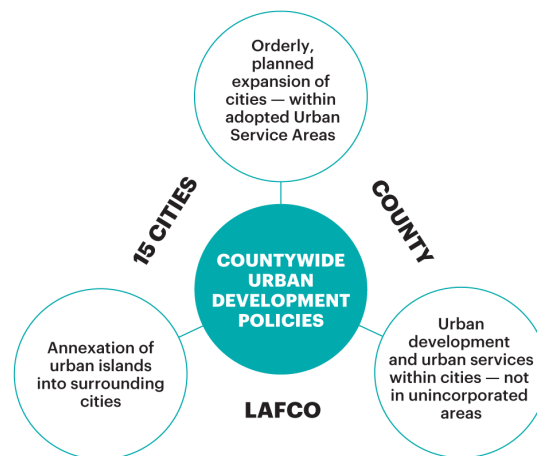
Husband, Father, Oakland Firefighter/Paramedic, At-Large Gilroy Council Member Elected in 2020 and re-elected in 2024. Current Vice Mayor for Gilroy and former Chair of the Gilroy Bicycle Pedestrian Commission. Recipient of the 2010 Star of Life Award from Alameda County Emergency Medical Services, 2019 Healthy Hero Award by Mt Madonna YMCA, 2024 service recognition award from Nueva Vida Community, and 2024 BAYMEC Rich Gordon Elected Official of the Year Award. Current focuses are on housing for all, active transportation, social justice, climate action, and the arts. His vision is simple. Have a Livable Gilroy for All.

The **Local Agency Formation Commission**, or **LAFCO**, is a state mandated independent local agency established to oversee the boundaries of cities and special districts in Santa Clara County. In Santa Clara County, LAFCO has curbed the loss of agricultural lands, encouraged the densification and walkability of our cities, increased regional climate resilience, and promoted the cost-effective delivery of services that are funded by taxpayers.

<https://santaclaralafco.org>

Over the past 55 years, Santa Clara LAFCO has been a stalwart for growth that is compact and well-managed. LAFCO's influence has in turn protected the Valley's agricultural lands as well as its open spaces and public resources. Managing urban boundaries also directly improves the efficiency of urban services and infrastructure, passing on cost-effectiveness to local taxpayers.

Meanwhile, since the creation of LAFCOs, Santa Clara County's population has nearly tripled. LAFCO's presence has encouraged in-fill development, walkability, and transit-oriented development in the County. Without LAFCO, this landscape would be a patchwork quilt of low-density, ineffectively-serviced residential neighborhoods and isolated, no-longer-viable farmland. Sprawling Phoenix, Atlanta and Houston experienced similar booms, but without regulatory bodies such as LAFCO they have resulted in some of the least efficient and least walkable metropolises – and they are now actively struggling to make up for past oversight.



Regular Commission meetings are typically held on the first Wednesday of February, April, June, August, October, and December at 1:15 PM, in the Board Meeting Chambers at 70 West Hedding Street, San Jose, CA 95110, or in another designated location. State law dictates LAFCO composition. In Santa Clara County, LAFCO is composed of seven commissioners:

**Two County Supervisors** appointed by the Board of Supervisors

**One Council Member from the City of San Jose** appointed by City Council

**One Council Member from any of the other cities** appointed by Cities Selection Committee

**Two Board Members from independent special districts** – one appointed by Santa Clara Valley Water District, one appointed by the Independent Special District Selection Committee

**One Public Member** appointed by the other members of the Commission

1,305  
SQUARE MILES

WHAT IS LAFCO?



Local Agency Formation Commission  
of Santa Clara County

The Local Agency  
Formation  
Commission,  
or LAFCO, is a  
state mandated  
independent  
local agency  
established to  
oversee the  
boundaries of  
cities and special  
districts in Santa  
Clara County.

OUR MISSION

The mission of Santa Clara LAFCO is to promote sustainable growth and good governance in the county by:

- » Preserving agricultural lands and open space;
- » Curbing urban sprawl;
- » Encouraging efficient delivery of services;
- » Exploring and facilitating regional opportunities for fiscal sustainability; and
- » Promoting public accountability and transparency of local agencies.

1.9M 2.3M

2018 POPULATION

PROJECTED POPULATION IN 2030

95%

POPULATION LIVING WITHIN  
CITY URBAN SERVICE AREAS

CITIES

- CAMPBELL
- CUPERTINO
- GILROY
- LOS ALTOS
- LOS ALTOS HILLS
- LOS GATOS
- MILPITAS
- MONTE SERENO
- MORGAN HILL
- MOUNTAIN VIEW
- PALO ALTO
- SAN JOSE
- SANTA CLARA
- SARATOGA
- SUNNYVALE



sustainable growth

housing

PROMOTING HOUSING AFFORDABILITY

LAFCO promotes housing affordability by encouraging cities to make the best and most complete use of their lands, building "within" rather than "out", and resulting in more cost-efficient housing options.

INCREASING THE SUSTAINABILITY  
AND LIVABILITY OF COMMUNITIES

LAFCO increases the sustainability and livability of communities by ensuring that quality of life is not sacrificed under pressure of disorderly growth.

SERGIO RUIZ

fiscal  
resilience

SANTA  
CLARA  
COUNTY

transportation

MINIMIZING TRAFFIC

LAFCO minimizes traffic by promoting orderly growth and disincentivizing sprawl which results in fewer cars on the road and for shorter distances.



INDEPENDENT DISTRICTS (19)

- ALDERCROFT HEIGHTS COUNTY WATER
- BURBANK SANITARY
- CUPERTINO SANITARY
- EL CAMINO HEALTHCARE
- LAKE CANYON COMMUNITY SERVICES
- LION'S GATE COMMUNITY SERVICES
- LOMA PRIETA RESOURCE CONSERVATION
- MIDPENINSULA REGIONAL OPEN SPACE
- NORTH SANTA CLARA RESOURCE CONSERVATION
- PACHECO PASS WATER\*
- PURISSIMA HILLS WATER
- RANCHO RINCONADA RECREATION AND PARK
- SAN MARTIN COUNTY WATER
- SANTA CLARA VALLEY OPEN SPACE AUTHORITY
- SANTA CLARA VALLEY WATER
- SARATOGA CEMETERY
- SARATOGA FIRE PROTECTION
- SOUTH SANTA CLARA VALLEY MEMORIAL
- WEST BAY SANITARY\*

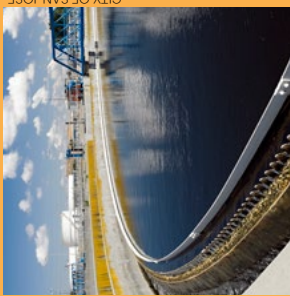
DEPENDENT DISTRICTS (7)

- COUNTY SANITATION NO. 2-3
- COUNTY LIGHTING SERVICE AREA
- LOS ALTOS HILLS COUNTY FIRE
- SANTA CLARA COUNTY CENTRAL FIRE PROTECTION
- SANTA CLARA COUNTY MOSQUITO & VECTOR CONTROL
- VALLEY TRANSPORTATION AUTHORITY
- WEST VALLEY SANITATION

\*lies principally outside Santa Clara County

MINIMIZING COSTS TO  
TAXPAYERS FOR GOVERNMENT  
SERVICES AND INFRASTRUCTURE

LAFCO's actions minimize costs to taxpayers for infrastructure and government services by incentivizing compact infill growth, which results in more efficient delivery of services.

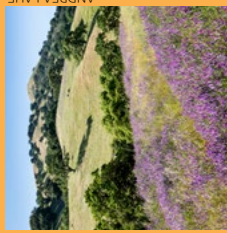


CITY OF SAN JOSE

environment

SAFEGUARDING LOCAL  
AIR AND WATER  
RESOURCES

LAFCO safeguards local air and water resources by preventing the loss of public assets such as natural and working lands, which regulate healthy air and water cycles.



ANDREA LAJUE

PROTECTING OPEN SPACE,  
PARKS, HILLSIDES, AND  
FARMLANDS

LAFCO protects natural and working lands by requiring that urban areas are developed efficiently and effectively first, before nearby natural resource lands are converted into development.



ANDREA LAJUE

FOR THE  
WHOLE  
GOOD

## WHAT DOES LAFCO DO?

**LAFCO regulates the boundaries of cities and special districts.** Boundary change proposals to LAFCO may include annexations to, or detachments from cities or districts; incorporation of new cities; formation of new districts; dissolution of districts; disincorporation of cities; or other changes such as consolidations and mergers of cities and districts. Cities and districts are required to obtain LAFCO's approval prior to **extending services outside of their boundaries.** Districts are required to obtain LAFCO's approval prior to

exercising their power to **provide new or different services.**

LAFCO plans for orderly growth and development by considering proposed **amendments to urban service areas** of cities; and works collaboratively with local agencies on growth, preservation, governance and service issues by **conducting service reviews**, prior to **updating the spheres of influence** of cities and special districts once every five years, or as necessary.

## HOW DOES LAFCO MAKE DECISIONS?

1.

LAFCO receives boundary change application by property owner or registered voter
2.

LAFCO staff review the application and give notice of public hearing.
3.

Commissioners consider public testimony and recommendations that consider the CKH Act, and local LAFCO Policies.
4.

Commissioners prepare a report with recommendations that consider the purposes of LAFCO and the interests of the public as a whole.

## WHO ARE THE LAFCO COMMISSIONERS?

State law dictates LAFCO composition. In Santa Clara County, LAFCO is composed of seven commissioners:

- » **Two County Supervisors** appointed by the Board of Supervisors

- » **One Council Member from the City of San Jose** appointed by the City Council
- » **One Council Member from any of the other cities** appointed by the Cities Selection Committee
- » **Two Board Members from independent special districts** – one appointed by the Santa Clara Valley Water District, one appointed by the Independent Special District Selection Committee
- » **One Public Member** appointed by the other members of the Commission

From the 1890s, Santa Clara County was known as the Valley of Hearts Delight



Region becomes known as Silicon Valley

1960

642,315 Population  
1963 LAFCOs created by State Legislature

1,295,071 Population

1,497,577 Population

1996, 1998 Voter approved Urban Growth Boundaries for San Jose, Milpitas

2008 SB 375 requires RTP/SCS to meet State GHG reduction goals

2016 Voter approved Urban Growth Boundary Gilroy

2030 2,310,800 Projected Population

## HISTORY AND PURPOSE

### POST-WAR SPRAWL

By 1963, the landscape of Santa Clara County was undergoing radical change. The economic, social, and geographic terrains had been shifting in response to a post-war surge of new residents settling in the county. Housing and business development boomed, but the growth was piecemeal and disorderly.

One result of this period was a sprawling suburban area that became difficult and costly to manage and to efficiently provide with urban services such as sewer and water lines. Another result was the permanent loss of prime farmlands, making it difficult for California's largest industry at that time to sustain itself in a previously abundant agricultural valley.

### BUILDING PARTNERSHIPS

Within its first decade, the Santa Clara LAFCO coordinated unprecedented agreements between the County and the cities within it. These agreements were known as the Urban Development Policies and established cross-sector collaboration in pursuit of compact growth and sustaining the quality of life that attracted so many to call this area their new home. Cities, the County and LAFCO made important mutual commitments, adopting "urban service area" boundaries, projecting orderly growth patterns into the future. These agreements, unique to Santa Clara County, vested an increased responsibility in LAFCO, charged with enforcement and with reconciling often-competing interests in pursuit of a more efficient, more livable, and more sustainable land use pattern.

### STEWARDSHIP THE FUTURE

Over the past 55 years, Santa Clara LAFCO has been a stalwart for growth that is compact and well-managed. LAFCO's influence has in turn protected the Valley's agricultural lands as well as its open spaces and public resources. Managing urban boundaries also directly improves the efficiency of urban services and infrastructure, passing on cost-effectiveness to local taxpayers.

Meanwhile, since the creation of LAFCOs, Santa Clara County's population has nearly tripled. LAFCO's presence has encouraged in-fill development, walkability, and transit-oriented development in the County. Without LAFCO, this landscape would be a patchwork quilt of low-density, ineffectively-serviced residential neighborhoods and isolated, no-longer-viable farmland. Sprawling Phoenix,

### THINKING AHEAD

Today, a new dynamism characterizes Santa Clara County. Population growth is expected to continue, with the total shortly cresting over two million and adding some 300,000 more by 2030. Already, housing affordability is at an all-time low, and daily traffic is at an all-time high. Through its planning and regulatory powers, and its state mandate to guide urban development patterns, LAFCO will look out for the public interest and help ameliorate these challenges, sustaining the quality of life that has brought such prosperity to Santa Clara County.

**By order of the State, LAFCOs are charged with stewarding the future of their counties.**

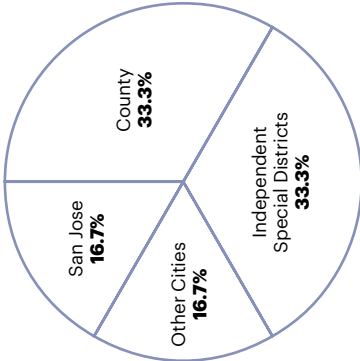
In Santa Clara County, LAFCO has curbed the loss of agricultural lands, encouraged the densification and walkability of our cities, increased regional climate resilience, and promoted the cost-effective delivery of services that are funded by taxpayers.

1. Urban development should occur only on lands annexed to cities – and not within unincorporated areas, urban or rural.
2. Urban expansion should occur in an orderly, planned manner – with the cities responsible for planning and providing services to urban development, within explicitly adopted "urban service areas" whose expansion is subject to LAFCO approval.
3. Urban unincorporated islands should eventually be annexed into their surrounding cities – so that the cities have urban service responsibilities and land use authority over all lands within their urban service area boundaries.



## HOW IS LAFCO FUNDED?

State law requires the county, cities, and special districts to fund LAFCO costs in proportion to their representation on the Commission.



1990

50,556 acres of farmland remaining (1984)

1980

2010

2020

2030

25,990 acres of farmland remaining (2016)

# SANTA CLARA LAFCO

Local Agency  
Formation Commission of  
Santa Clara County  
777 North First Street, Suite 410  
San Jose, CA 95112  
SantaClaraLAFCO.org

## GET INVOLVED

There are many ways to stay informed and get involved in LAFCO's decision-making process.

### UTILIZE THE WEBSITE

The LAFCO website is your resource for policies, application materials, service reviews, project updates, meeting schedules, agendas, reports, and other publications. [SantaClaraLAFCO.org](http://SantaClaraLAFCO.org)

### CONTACT OUR STAFF

LAFCO office is open Monday through Friday. Reach us at (408) 993-4705 or [lafoo@ceo.sccgov.org](mailto:lafoo@ceo.sccgov.org) with questions or to be added to our contact lists.

### ATTEND MEETINGS AND EVENTS

LAFCO meetings are open to the public. Visit [SantaClaraLAFCO.org](http://SantaClaraLAFCO.org) for a complete list of meetings and agendas.

### FOLLOW US ON TWITTER

@SantaClaraLAFCO



SERGIO RUIZ

15

1.9M

1,305

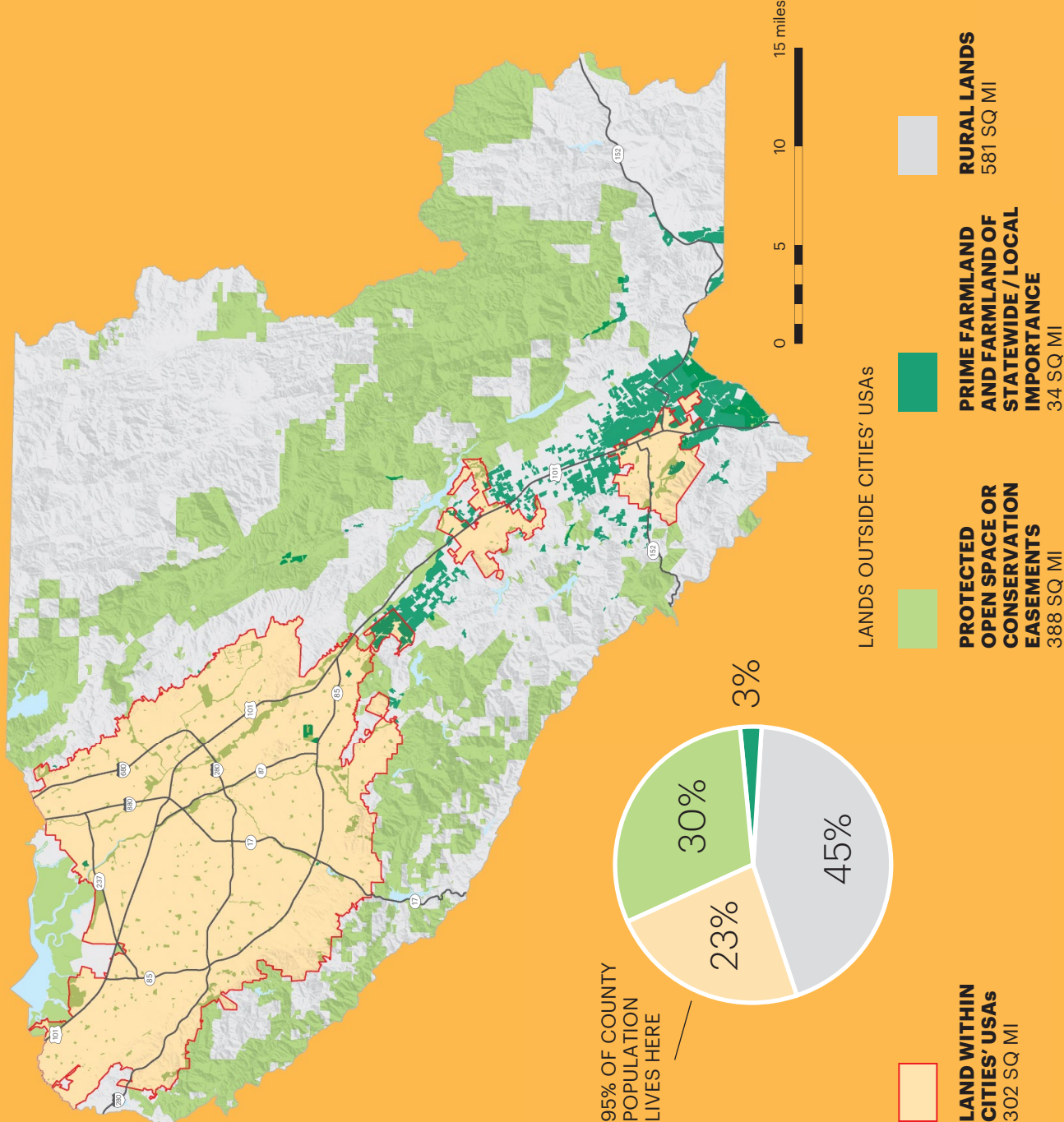
CITIES

2018 POPULATION

SQUARE MILES

|                 |                |           |
|-----------------|----------------|-----------|
| CAMPBELL        | pop. 42,696    | 6 sq mi   |
| CUPERTINO       | pop. 60,091    | 11 sq mi  |
| GILROY          | pop. 55,615    | 17 sq mi  |
| LOS ALTOS       | pop. 30,000    | 7 sq mi   |
| LOS ALTOS HILLS | pop. 8,568     | 9 sq mi   |
| LOS GATOS       | pop. 30,601    | 12 sq mi  |
| MILPITAS        | pop. 74,865    | 14 sq mi  |
| MONTE SERENO    | pop. 3,630     | 2 sq mi   |
| MORGAN HILL     | pop. 44,513    | 13 sq mi  |
| MOUNTAIN VIEW   | pop. 8,152     | 12 sq mi  |
| PALO ALTO       | pop. 69,721    | 26 sq mi  |
| SAN JOSE        | pop. 1,051,316 | 181 sq mi |
| SANTA CLARA     | pop. 129,604   | 18 sq mi  |
| SARATOGA        | pop. 31,435    | 13 sq mi  |
| SUNNYVALE       | pop. 153,000   | 23 sq mi  |

INTEGRATING GROWTH AND CONSERVATION



SANTA CLARA COUNTY AND CITIES BOUNDARIES AUGUST 2019

Santa Clara LAFCO is a state mandated independent local agency established to oversee the boundaries of cities and special districts in the county.

The mission of LAFCO is to promote sustainable growth and good governance in the county by:

- » Preserving agricultural lands and open space;
- » Curbing urban sprawl;
- » Encouraging efficient delivery of services;
- » Exploring and facilitating regional opportunities for fiscal sustainability; and
- » Promoting public accountability and transparency of local agencies.



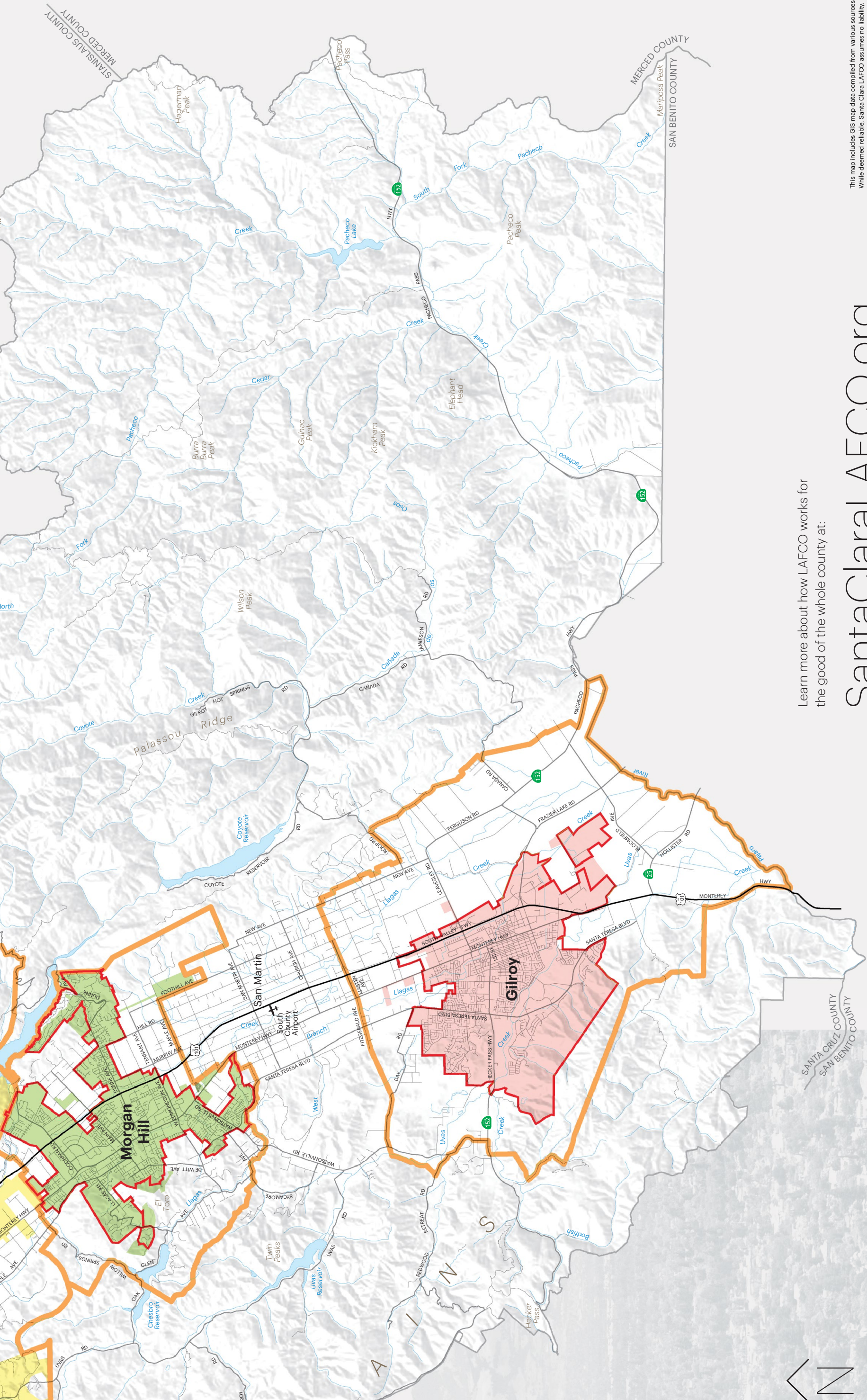
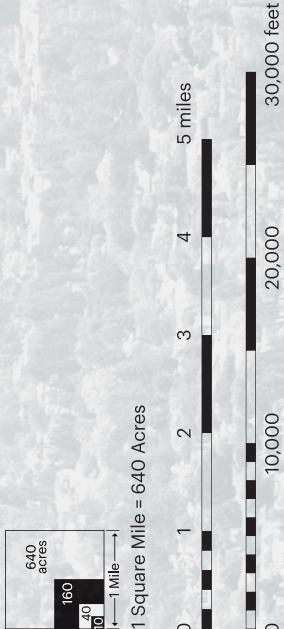
Local Agency Formation Commission of Santa Clara County



Learn more about how LAFCO works for the good of the whole county at:

SantaClaraLAFCO.org

- URBAN SERVICE AREA**  
Delineates areas currently annexed and provided with urban services; or areas that a city intends to annex in order to develop and provide urban services within five years.
- SPHERE OF INFLUENCE**  
Includes areas where the County and a city have shared interests in preserving non-urban levels of land use; does not necessarily indicate lands that a city will annex or provide with urban services. Above boundaries are approved by LAFCO.

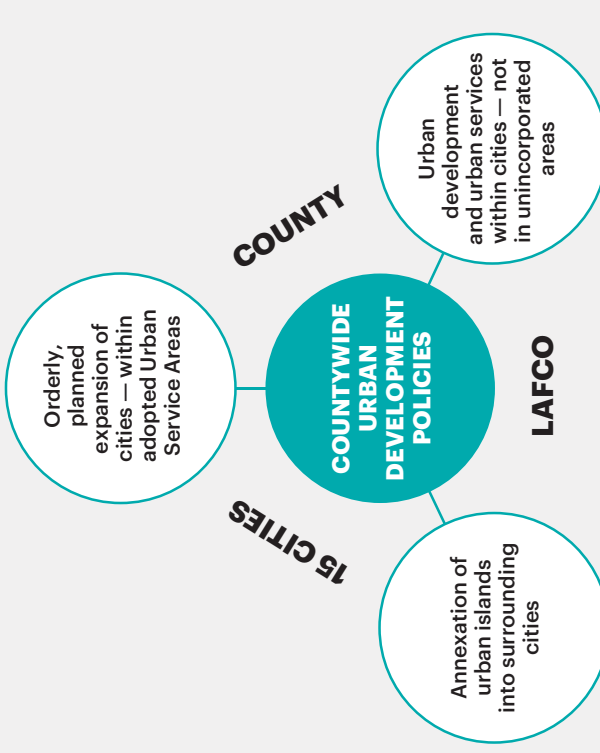


This map includes GIS map data compiled from various sources. © 2019 Santa Clara LAFCO. All rights reserved. No liability.

UNIQUE GROWTH MANAGEMENT FRAMEWORK

When LAFCO was created in 1963, Santa Clara County was in the throes of annexation wars as local agencies competed for land to meet the housing and business needs of a rapidly growing population. The disorderly growth of this period resulted in the conversion of productive farmland to urban and suburban land uses; and a sprawling patchwork of development that was difficult and costly to serve.

IN THE EARLY 1970s, LAFCO, THE COUNTY AND THE 15 CITIES JOINTLY DEVELOPED AND ADOPTED A COUNTYWIDE POLICY FRAMEWORK FOR MANAGING URBAN GROWTH.



Charged with the responsibility to enforce these policies, LAFCO carefully evaluates the growth needs of the County and the 15 cities, ensuring orderly, efficient and sustainable growth patterns into the future.

The consistent implementation of these unique policies over the past 45+ years has enabled more efficient growth patterns and continued economic prosperity in the county, while also facilitating the preservation of a significant amount of open lands in close proximity to urbanized areas and the sustained economic viability of farmland outside of the cities.

The County agreed to limit development within rural unincorporated areas to rural land uses and densities, and to no longer compete with the cities by approving new urban development in urban unincorporated lands.

The cities agreed to annex the urban unincorporated lands and plan for orderly urban development and expansion within city boundaries, which they proposed, and LAFCO adopted.



P.O. Box 3144  
Los Altos, CA 94024  
[www.citiesassociation.org](http://www.citiesassociation.org)

April 13, 2026

The Honorable Jacqui Irwin Rogers  
California State Capitol  
1021 O Street  
Sacramento, CA 95814

**Re: AB 1761: Notice of Support**

Dear Assembly Member Rogers,

We write on behalf of the Cities Association of Santa Clara County (CASCC), a Joint Powers Authority representing the elected leaders of all fifteen municipalities in the county and more than 1.8 million Bay Area residents. On behalf of the Cities in Santa Clara County, the CASCC Board of Directors is pleased to offer its strong support for AB 1761.

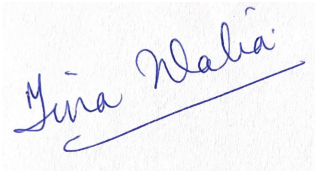
AB 1761 would require the Public Utilities Commission to ensure that all data underlying any decision, ruling, or calculation methodology for charges imposed on customers of load-serving entities, including the Power Charge Indifference Adjustment, is made available to load-serving entities and ratepayer advocates. It would also require electrical corporations to disclose that data concurrent with any proposal they submit, with protections for market-sensitive information.

Many of our member cities are served by community choice aggregators and other load-serving entities that compete with incumbent investor-owned utilities. The charges these entities are required to pay, and that are ultimately passed on to our residents, are determined through complex methodologies that have long suffered from a lack of transparency. Without access to the underlying data, load-serving entities and the ratepayer advocates who serve our communities cannot verify whether those charges are just and reasonable, as California law requires. The result is that residents of our cities may be paying more than they should, with no meaningful ability to challenge the figures.

AB 1761 addresses this directly. It does not second-guess the Commission's authority to set rates, but rather requires data supporting those rates to be open to scrutiny. This is a basic principle of fair and accountable regulation, and our cities are proud to support it.

For these reasons, the Cities Association of Santa Clara County strongly supports AB 1761 and urges its swift passage.

Sincerely,



Tina Walia  
President, Cities Association of Santa Clara  
Vice Mayor, City of Saratoga



Rob Moore  
Chair, CASCSC Legislative Action Committee  
Mayor, Town of Los Gatos

Cc:

Asm. Patrick Ahrens  
Asm. Marc Berman  
Asm. Alex Lee  
Asm. Ash Kalra  
Asm. Gail Pellerin  
Asm. Robert Rivas  
Sen. Josh Becker  
Sen. Dave Cortese  
Sen. Aisha Wahab



P.O. Box 3144  
Los Altos, CA 94024  
[www.citiesassociation.org](http://www.citiesassociation.org)

April 13, 2026

The Honorable Lisa Calderon  
California State Capitol  
1021 O Street  
Sacramento, CA 95814

**Re: AB 2517: Notice of Support**

Dear Assembly Member Calderon,

We write on behalf of the Cities Association of Santa Clara County (CASCC), a Joint Powers Authority representing the elected leaders of all fifteen municipalities in the county and more than 1.8 million Bay Area residents. On behalf of the Cities in Santa Clara County, the CASCC Board of Directors is pleased to offer its strong support for AB 2517.

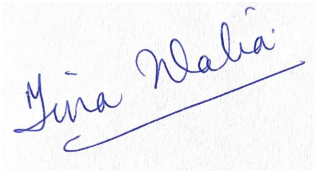
AB 2517 would require the State Fire Marshal, at least 180 days before finalizing fire hazard severity zone designations, to post relevant information publicly, conduct regional public workshops, host a 30-day comment period, and respond to written comments submitted by local agencies. The bill would also establish a regular five-year review cycle for local responsibility area designations and authorize local agencies to apply the higher fire hazard severity level to any parcel that spans more than one designation.

Fire hazard severity zone designations have significant consequences for our cities. They affect building standards, insurance availability and cost, property disclosure requirements, and land use planning. Yet the current process gives local governments and the public little meaningful opportunity to engage before designations are finalized. Many of our member cities have experienced firsthand the difficulties that arise when zone maps are updated with limited notice and no channel for input, leaving cities scrambling to inform residents about the implications.

AB 2517 addresses this directly. By requiring meaningful advance notice, public workshops, and comment responses, it ensures that the communities most affected by these designations have a voice in the process. The bill ensures fire safety standards are set through a fair and transparent process that local governments and residents can trust.

For these reasons, the Cities Association of Santa Clara County strongly supports AB 2517 and urges its swift passage.

Sincerely,



Tina Walia  
President, Cities Association of Santa Clara  
Vice Mayor, City of Saratoga



Rob Moore  
Chair, CASCSC Legislative Action Committee  
Mayor, Town of Los Gatos

Cc:

Asm. Patrick Ahrens  
Asm. Marc Berman  
Asm. Alex Lee  
Asm. Ash Kalra  
Asm. Gail Pellerin  
Asm. Robert Rivas  
Sen. Josh Becker  
Sen. Dave Cortese  
Sen. Aisha Wahab



P.O. Box 3144  
Los Altos, CA 94024  
[www.citiesassociation.org](http://www.citiesassociation.org)

April 13, 2026

The Honorable Chris Cabaldon  
California State Capitol  
1021 O Street  
Sacramento, CA 95814

**Re: SB 1159: Notice of Support**

Dear Senator Cabaldon,

We write on behalf of the Cities Association of Santa Clara County (CASCC), a Joint Powers Authority representing the elected leaders of all fifteen municipalities in the county and more than 1.8 million Bay Area residents. On behalf of the Cities in Santa Clara County, the CASCC Board of Directors is pleased to offer its strong support for SB 1159.

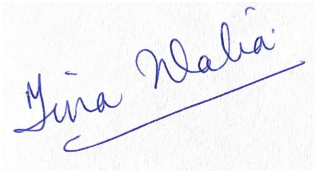
SB 1159 would clarify that artificial intelligence systems, autonomous agents, and other nonhuman entities do not qualify as a "person," "member of the public," or similar participant for purposes of the Brown Act, the California Public Records Act, the Political Reform Act, the Administrative Procedure Act, and CEQA.

Our cities are deeply concerned about the threat AI bots pose to the integrity of democratic participation. Public comment periods and open meetings are premised on the voices of real constituents with authentic interests in their communities. AI bots can flood comment dockets to manufacture the appearance of broad support or opposition, overwhelm staff with artificial records requests, and distort processes like CEQA review through mass-generated submissions. This does not enhance public participation; it corrupts it.

SB 1159 addresses these harms in a targeted and proportionate way. It restores the original intent of California's open government laws, which aimed to empower real people to engage with their government. It does not restrict AI as a tool that humans use to assist in drafting their own submissions, but rather ensures AI cannot act as an independent participant in place of a human being.

The integrity of public participation depends on being able to trust that the voices we hear are those of actual constituents. For these reasons, the Cities Association of Santa Clara County is proud to strongly support SB 1159 and urges its swift passage.

Sincerely,

A handwritten signature in blue ink that reads "Tina Walia". The signature is written in a cursive style with a long horizontal flourish at the end.

Tina Walia  
President, Cities Association of Santa Clara  
Vice Mayor, City of Saratoga

A handwritten signature in blue ink that reads "Rob Moore". The signature is written in a cursive style with a long horizontal flourish at the end.

Rob Moore  
Chair, CASC Legislative Action Committee  
Mayor, Town of Los Gatos

Cc:

Asm. Patrick Ahrens  
Asm. Marc Berman  
Asm. Alex Lee  
Asm. Ash Kalra  
Asm. Gail Pellerin  
Asm. Robert Rivas  
Sen. Josh Becker  
Sen. Dave Cortese  
Sen. Aisha Wahab



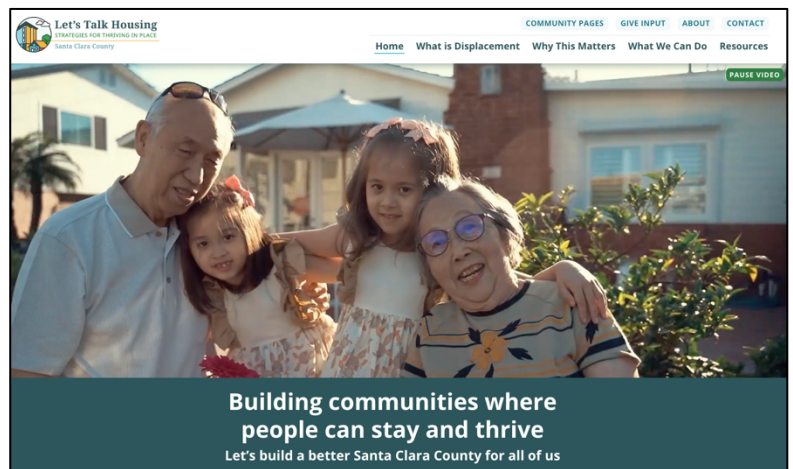
# SANTA CLARA COUNTY PLANNING COLLABORATIVE

A PROJECT OF THE CITIES ASSOCIATION OF SANTA CLARA COUNTY

The [Santa Clara County Planning Collaborative](#) is a countywide initiative supported by all 16 jurisdictions. SCCPC facilitates cross-jurisdiction staff collaboration and resource-sharing to save time and money, helping communities meet local housing goals and state requirements more efficiently and effectively.

## Recent and Current Activities

- **Monthly meetings** delivering technical assistance on staff-defined priority topics, including ADU affordability tracking, regional TOC incentives, pro-housing designations, fair housing and anti-displacement, and facilitation of peer-sharing and collaboration.
- **Regular newsletters** that connect staff with state and regional resources, funding opportunities, and new tools and trainings.
- **Topic-Focused Work Groups** supporting staff on priority needs such as SB 79 implementation, below-market rate housing guidelines, and plan check streamlining.
- **Anti-Displacement Resources / Landlord and Tenant Support:** [Staff trainings](#) and [policy guidance](#). [Public-facing education website](#), [community survey](#) and tools for [community outreach](#).
- **Multi-City Nexus Study:** Supporting participating jurisdictions in updating or creating inclusionary housing ordinances and commercial linkage fee programs.
- **Missing Middle Housing Work Group:** Tools and shared learning to support middle-income housing and encourage missing middle housing types.
- **Santa Clara County ADU ([aduscc.org](#)):** A countywide resource supporting homeowners through the ADU process and helping jurisdictions meet state requirements. Includes a [Website](#), [Guidebook](#), [Plans Gallery](#), [Calculator](#), [Local Rules](#) and [Public Relations campaign](#).
- **Affordable Housing Finance Trainings:** Workshops and on-call support with industry experts.
- **Annual State Housing Laws Trainings:** To prepare for new laws and state requirements.



*Let's Talk Housing: Strategies for Thriving in Place* was created by SCCPC to support jurisdictions working on housing stability policies and programs.

## 2026 and 2027 Dues

While previously supported by state funds (Regional Early Action Planning grants) via ABAG-MTC, the Santa Clara County Planning Collaborative is now funded by local contributions. The Collaborative provides significant cost savings for community-specific work needed to advance local housing priorities and meet state requirements. There is power (and savings!) in working together.

Details, contribution levels, and return on investment examples [can be found here](#).

For 2026 and 2027, jurisdictions can opt to participate at the “Core” level (covering monthly collaborative meetings, new laws trainings, in-person workshops, connection to policy experts, newsletters about training and funding opportunities, and more) or at the “Tier 2” level (focused technical assistance on priority issues identified by staff from jurisdictions contributing to Tier 2).

The 2026 dues and level of service for each jurisdiction are listed below. Dues vary by the size of the community and level of service. Jurisdictions are now in the process of deciding their level of participation for 2027 (to be included in 2026/27 fiscal year budgets; annual dues for each level of service will remain unchanged).

| Community (size tier)         | 2026 Service Level | Annual Dues |
|-------------------------------|--------------------|-------------|
| <b>Campbell</b> (2)           | Core only          | \$8,500     |
| <b>Cupertino</b> (3)          | Full               | \$18,500    |
| <b>Gilroy</b> (2)             | Full               | \$15,500    |
| <b>Los Altos</b> (2)          | Core only          | \$8,500     |
| <b>Los Altos Hills</b> (1)    | Full               | \$12,000    |
| <b>Los Gatos</b> (2)          | Core only          | \$8,500     |
| <b>Milpitas</b> (3)           | Core only          | \$10,000    |
| <b>Monte Sereno</b> (1)       | Core only          | \$7,000     |
| <b>Morgan Hill</b> (2)        | Full               | \$15,500    |
| <b>Mountain View</b> (3)      | Full               | \$18,500    |
| <b>Palo Alto</b> (3)          | Full               | \$18,500    |
| <b>San José</b> (3)           | Core only          | \$10,000    |
| <b>Santa Clara City</b> (3)   | Full               | \$18,500    |
| <b>Santa Clara County</b> (3) | Core only          | \$10,000    |
| <b>Saratoga</b> (2)           | Full               | \$15,500    |
| <b>Sunnyvale</b> (3)          | Full               | \$18,500    |